

Langlade Memorial Hospital  
112 East Fifth Avenue  
Antigo, WI 54409  
(715) 623-2331

Type:           GMS  
Control:       Religious Organization  
Fiscal Year:   01/01/02 to 12/31/02

County:        Langlade  
Analysis Area:  North Central (6)  
Volume Group:  4

Selected Utilization Statistics	FY 2002	All GMS Hospitals		Analysis Area 6		Volume Group 4		FY 2002 vs. 2001	
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2001	Ratio
Occupancy Rate (%)									
Adult medical-surgical	39.5%	57.4%	0.69	62.1%	0.64	50.4%	0.78	42.5%	0.93
Obstetrics	27.9%	39.6%	0.70	42.4%	0.66	30.6%	0.91	28.8%	0.97
Pediatrics	. %	48.0%	.	53.9%	.	22.2%	.	. %	.
Total hospital	39.0%	55.9%	0.70	64.4%	0.61	47.3%	0.82	41.5%	0.94
Average Census (Patients)									
Adult medical-surgical	13.0	30.4	0.43	30.1	0.43	16.9	0.77	14.0	0.93
Obstetrics	1.7	3.9	0.43	3.0	0.56	1.8	0.94	1.7	0.97
Pediatrics	0.0	1.8	0.00	1.4	0.00	0.1	0.00	0.0	.
Total hospital	16.8	55.4	0.30	51.9	0.32	23.1	0.73	17.8	0.94
Average Length of Stay (Days)									
Adult medical-surgical	3.5	3.9	0.90	3.9	0.92	3.4	1.05	3.4	1.04
Obstetrics	2.6	2.4	1.10	2.5	1.07	2.3	1.16	2.9	0.91
Pediatrics	.	2.4	.	3.0	.	2.1	.	.	.
Total hospital	3.9	4.3	0.89	3.9	1.00	3.5	1.12	3.8	1.02
Surgical Operations									
Inpatient	262	1,424	0.18	1,480	0.18	639	0.41	326	0.80
Outpatient	1,178	3,187	0.37	1,841	0.64	2,057	0.57	1,141	1.03
Inpatient as % of all surgeries	18.2%	30.9%	0.59	44.6%	0.41	23.7%	0.77	22.2%	0.82
Outpatient Visits									
Non-emergency visits	41,366	75,046	0.55	49,906	0.83	46,302	0.89	42,325	0.98
Emergency visits	11,334	14,086	0.80	11,727	0.97	11,109	1.02	11,102	1.02
Full-time Equivalents (FTEs)									
Administrators	5.0	14.8	0.34	12.2	0.41	10.0	0.50	5.0	1.00
Nurses, licensed	63.2	160.1	0.39	135.1	0.47	78.8	0.80	52.8	1.20
Ancillary nursing personnel	40.0	54.3	0.74	67.3	0.59	25.5	1.57	35.5	1.12
All other personnel	286.9	384.2	0.75	331.8	0.86	202.3	1.42	259.0	1.11
Total FTEs	395.1	613.5	0.64	546.4	0.72	316.6	1.25	352.3	1.12
FTEs per 100 Patient Census (Adjusted)									
Administrators	8.0	14.6	0.55	13.5	0.59	18.0	0.44	8.9	0.89
Nurses, licensed	101.0	157.9	0.64	150.3	0.67	141.5	0.71	94.4	1.07
Ancillary nursing personnel	63.8	53.6	1.19	74.8	0.85	45.8	1.39	63.5	1.00
All other personnel	458.1	378.9	1.21	369.1	1.24	363.5	1.26	463.1	0.99
Total FTEs	630.8	605.0	1.04	607.8	1.04	568.9	1.11	629.9	1.00

Total Hospital:		Contract with:		Medicare-certified Swing Beds:		Newborn Nursery:	
Beds set up and staffed	43	Health maintenance		Beds set up and staffed	2	Bassinets	10
Discharges	1,578	organization (HMO)	Yes	Discharges	66	Total births	231
Inpatient days	6,118	Preferred Provider		Inpatient days	506	Newborn days	536
		organization (PPO)	Yes				

Langlade Memorial Hospital  
Antigo

Inpatient Service Area

Inpatient Service Area	Level of Service*	Beds Set Up and Staffed 12/31/02	Discharges and Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
-----							
General Medical-Surgical:							
Adult medical-surgical, acute	1	33	1,347	4,757	39.5%	13.0	3.5
Orthopedic	2	0	0	0	. %	0.0	.
Rehab. and physical medicine	4	0	0	0	. %	0.0	.
Hospice	2	0	0	0	. %	0.0	.
Acute long term care	5	0	0	0	. %	0.0	.
Other acute	5	0	0	0	. %	0.0	.
Pediatric, acute	2	0	0	0	. %	0.0	.
Obstetrics	1	6	231	611	27.9%	1.7	2.6
Psychiatric	3	0	0	0	. %	0.0	.
Alcoholism/chemical dependency	3	0	0	0	. %	0.0	.
ICU/CCU:							
Medical-surgical intensive care	2	0	0	0	. %	0.0	.
Cardiac intensive care	2	0	0	0	. %	0.0	.
Pediatric intensive care	3	0	0	0	. %	0.0	.
Burn care	2	0	0	0	. %	0.0	.
Mixed intensive care	1	4	150	750	51.4%	2.1	5.0
Step-down (special care)	2	0	0	0	. %	0.0	.
Neonatal intensive/intermediate care	3	0	0	0	. %	0.0	.
Other intensive care	5	0	0	0	. %	0.0	.
Subacute care	4	0	0	0	. %	0.0	.
Other inpatient	5	0	0	0	. %	0.0	.
-----							

Note: data should be used only in rows; do not summarize columns.

\* 1=Provided-Distinct Unit, 2=Provided-Not Distinct Unit, 3=Available in Network, 4=Contracted, 5=Service Not Provided.

\*\* Transfers, which may be estimated, refer only to those between units.

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
-----							
Administrators/asst. administrators	5	0	5.0	Radiological services personnel	18	5	21.7
Physicians and dentists	4	2	5.5	Occupational therapists	4	0	4.0
Medical and dental residents	0	0	0.0	Occupational therapy assistants/aides	2	0	2.0
Registered nurses	36	38	60.7	Physical therapists	6	0	6.0
Certified nurse midwives	0	0	0.0	Physical therapy assistants/aides	5	2	6.0
Licensed practical nurses	1	3	2.3	Recreational therapists	0	0	0.0
Ancillary nursing personnel	24	30	40.0	Psychologists	0	0	0.0
Physician assistants	4	0	4.0	Social workers	1	0	1.0
Nurse Practitioners	0	1	0.3	All other health professionals	26	5	28.7
Medical records personnel	9	8	16.7	All other personnel	114	77	169.4
Pharmacy personnel	4	1	4.6	-----			
Clinical laboratory personnel	12	9	17.3	TOTAL	275	181	395.1

Langlade Memorial Hospital  
Antigo

Income Statement		Assets		Liabilities and Fund Balances	
Gross patient revenue	\$50,761,186	Cash and cash equivalents	\$1,309,852	Current liabilities	\$6,419,553
Less deductions	18,331,209	Net Patient receivables	6,729,012	Long-term debt	13,638,571
Net patient revenue	32,429,976	Other receivables	264,324	Other liabilities	904,499
Plus other revenue	2,732,737	Land, bldgs and equip: Net	21,189,055	Subtotal	20,962,623
Total revenue	35,162,713	Other assets	3,397,168		
Less expenses	36,503,176			Unrestricted fund balance	11,926,788
Nonoperating gains/losses	158,960	Total Assets	\$32,889,411	Total liabilities & fund balance	\$32,889,411
Net Income	\$-1,181,503			Restricted fund balances	\$0

Selected Financial Statistics	FY 2002	All GMS Hospitals		Analysis Area 6		Volume Group 1		FY 2002 vs. 2001	
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2001	Ratio
Gross Rev as % Total Gross Patient Revenue									
Medicare [ \$23,117,387]	45.5%	41.7%	1.09	48.8%	0.93	46.7%	0.98	42.3%	1.08
Medical Assistance [ \$6,411,023]	12.6%	9.0%	1.40	8.0%	1.59	7.5%	1.68	22.3%	0.57
Commercial [ \$17,846,646]	35.2%	43.2%	0.81	38.8%	0.91	39.8%	0.88	20.5%	1.71
All other [ \$3,386,130]	6.7%	6.1%	1.09	4.4%	1.50	6.0%	1.12	14.9%	0.45
Deductions as % of Total Gross Patient Revenue									
Medicare [ \$12,241,055]	24.1%	23.7%	1.02	24.1%	1.00	25.5%	0.94	21.1%	1.14
Medical Assistance [ \$3,711,341]	7.3%	6.0%	1.23	5.0%	1.47	4.6%	1.60	5.0%	1.46
Commercial [ \$1,391,761]	2.7%	9.4%	0.29	3.5%	0.78	5.6%	0.49	1.9%	1.41
Charity care [ \$473,542]	0.9%	1.2%	0.77	1.5%	0.61	1.0%	0.91	0.7%	1.25
All other [ \$513,510]	1.0%	1.4%	0.71	0.3%	3.32	0.6%	1.69	1.3%	0.79
Total deductions [ \$18,331,209]	36.1%	41.7%	0.87	34.4%	1.05	37.3%	0.97	30.1%	1.20
Other Revenue and Net Gains or Losses									
Other revenue as % of total revenue	7.8%	5.1%	1.53	4.0%	1.97	3.8%	2.07	7.1%	1.10
Net gains/losses as % of net income	-13.5%	5.3%	-2.54	-16.9%	0.79	11.2%	-1.20	204.7%	-0.07
Expenses as % of Total Expenses									
Salary/fringe benefit[ \$19,351,413]	53.0%	47.8%	1.11	49.2%	1.08	53.6%	0.99	52.1%	1.02
Supplies and services[ \$13,411,786]	36.7%	40.5%	0.91	38.8%	0.95	33.6%	1.09	37.5%	0.98
Capital component [ \$2,562,484]	7.0%	8.7%	0.81	9.6%	0.73	9.5%	0.74	6.8%	1.03
Bad debt [ \$1,177,493]	3.2%	3.0%	1.08	2.4%	1.33	3.4%	0.96	3.5%	0.92
Fiscal Statistics									
Operating margin	-3.8%	6.1%	-0.63	6.4%	-0.60	3.7%	-1.04	-0.5%	7.92
Total hospital profit margin	-3.3%	6.4%	#	5.5%	-0.61	4.1%	#	0.5%	-7.35
Return on equity	-9.9%	10.0%	-0.99	8.0%	-1.24	5.3%	#	1.1%	-8.72
Current ratio	1.5	2.5	0.58	1.9	0.77	3.3	0.45	1.7	0.85
Days in net patient accounts receivable	75.7	57.8	1.31	56.4	1.34	59.9	1.26	.	.
Average payment period	66.8	52.6	1.27	62.2	1.07	47.3	1.41	70.7	0.95
Equity financing	36.3%	56.2%	0.64	59.1%	0.61	59.7%	0.61	38.2%	0.95
Long-term debt to equity ratio	1.1	0.5	2.41	0.5	2.45	0.4	2.91	1.1	1.07
Times interest earned	-1.0	5.0	#	5.0	-0.19	2.9	-0.33	1.3	-0.74
Total asset turnover	1.1	0.9	1.21	0.9	1.24	0.8	1.41	0.9	1.13
Average age of plant: years	10.4	9.5	1.09	9.5	1.09	8.7	1.19	9.5	1.09
Increase (decrease) total net patient rev	. %	. %	.	. %	.	. %	.	12.6%	.
Output gross rev (% of total gross pt. rev)	73.2%	44.1%	1.66	40.4%	1.81	57.7%	1.27	68.1%	1.08
Net Revenue Statistics									
Inpatient net revenue per discharge	\$5,730	\$7,870	0.73	\$6,921	0.83	\$5,155	1.11	\$4,826	1.19
Inpatient net revenue per day	\$1,478	\$1,834	0.81	\$1,817	0.81	\$1,472	1.00	\$1,275	1.16
Outpatient net rev per visit	\$444	\$343	1.29	\$380	1.17	\$328	1.35	\$416	1.07